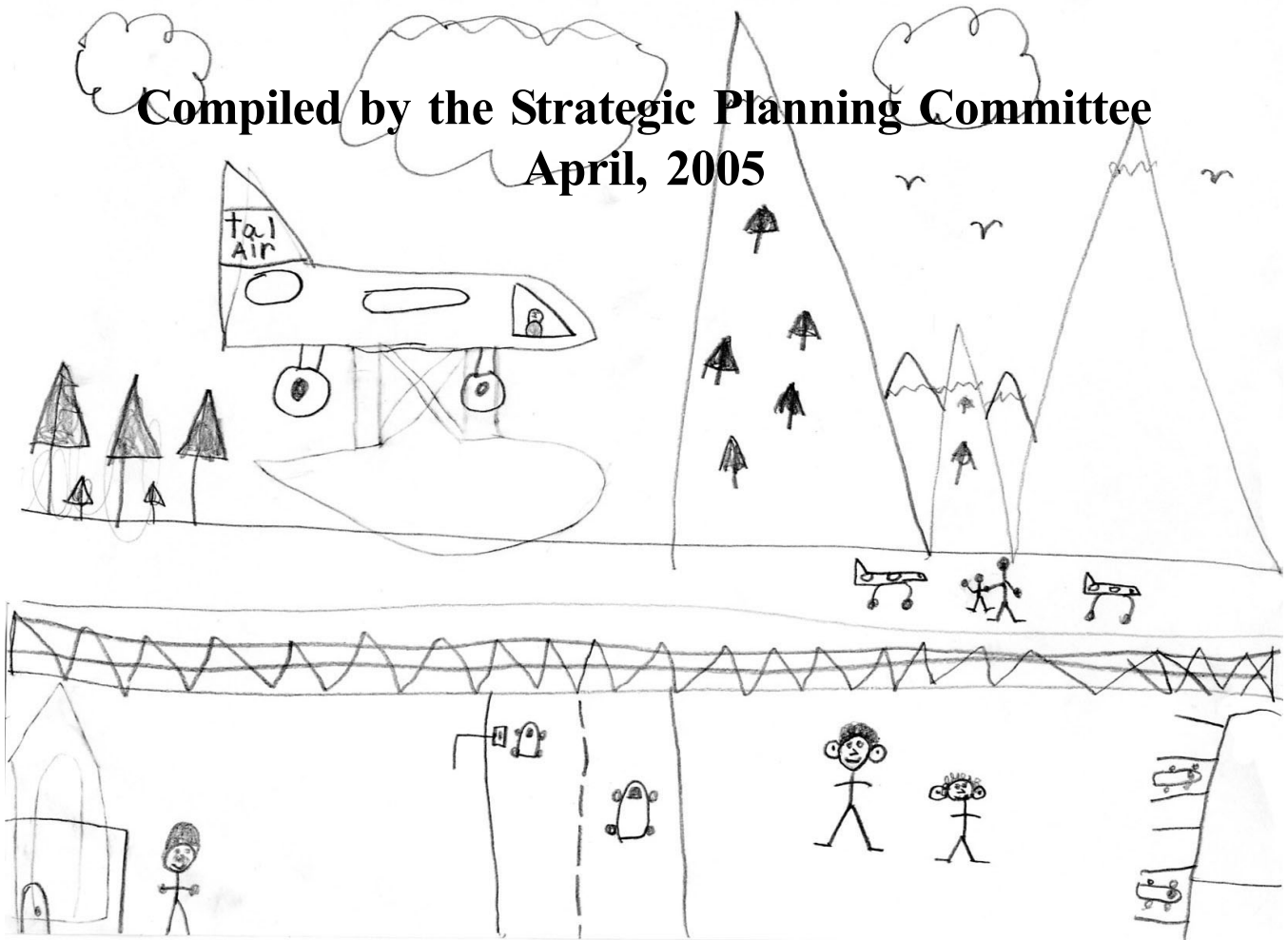


GUSTAVUS Strategic Plan

Part 2 Body of the Plan

Compiled by the Strategic Planning Committee
April, 2005



III. Values and Visions

VALUES AND VISIONS

Definition and Process

How do we develop a plan for Gustavus? How do we organize all the various wants and needs the community feels are important? A planning process is divided into stages that build on each other. A plan starts with the broadest ideas and ends with very specific tasks. Here is a description of the basic approach the committee used and includes identification of Values, Visions, Goals, and Projects.

Values

Values are things, tangible or intangible, that are important to us. Most of us live in Gustavus because it offers us a particular way of life. It offers tangible things like clean air, access to Glacier Bay National Park, or beautiful scenery. Intangible values include things like a close knit community, a sense of safety, or a slower life pace. All of us have unique personal values, but we also have many in common. The values identified by the community were grouped into 4 general categories and were re-stated as Visions.

Visions

Visions are descriptions of desired future conditions for Gustavus. They include things we want right now as well as over the long term. They are generally broad statements without much detail. If you think about the classic journalist's "checklist" used to write a good story, it includes the What, Where, How, Why, When, and Who about an event. Visions are the *Whys*...why are we planning anything for our city? Here are the Visions the committee refined from all the community's value statements:

We envision a distinctive community...

- A.... that prospers while, and by, protecting its natural resources.
- B. ... with a sustainable economy and infrastructure that assures public health and safety and promotes personal development and initiative.
- C. ... where all members take social responsibility and actively participate in decisions affecting growth, development, regulation and enforcement.
- D. ... in which people can retain a closeness with, and caring for, each other individually and collectively, and work together to accomplish community goals while preserving community traditions.

How the Value and Vision Statements Were Developed

The committee held a public meeting to compile a preliminary list of common community values (attributes of Gustavus that we held dear and wanted to keep into the future). This list was sent out to all residents in the Gustavus Electric power bill for their comments; responses were received, and the original list was amended accordingly. Like items on the amended list were then grouped and placed under four headings, roughly corresponding to Freedom, Health & Safety, Beauty & Nature, and Kinship & Community.

From this list, four Value statements were drafted by the committee that attempted to encompass the flavor of all items on the list. Taking the values into consideration, the committee then drafted a set of four Vision statements intended to summarize the community's hopes for what Gustavus would be like in the future.

The draft value and vision statements were then put out on the community website for comment, and a public meeting was held to review the drafts. Much subsequent discussion resulted in substantial redrafting. The committee then considered the redrafted statements in a committee workshop, and produced the final statements.

Value Statements

Vision Statements

The Citizens of Gustavus Value:

We envision a distinctive community:

Beauty

- Our pristine, wild environment and its wildlife;

- That prospers while and by, protecting its natural resources;

Safety

- A safe and healthy place in which to live, work, recreate, and utilize our natural resources;

- With a sustainable economy and infrastructure that assures public health and safety and promotes personal development and initiative;

Freedom

- Our freedom, independence, self-reliance, privacy and individuality;

- where all members take social responsibility and actively participate in decision making affecting growth, development, regulation and enforcement;

Community

- Cooperation, trust, respect and caring for neighbors, tolerance, spirit of volunteerism, talents, creativity and hard work;

- In which people retain a closeness with and caring for each other individually and collectively and work together to accomplish community goals and preserve community traditions.

IV. Goals and Projects

GOALS AND PROJECTS

Definition and Process

Goals

Visions are broad and general, so the next step is to identify more specifically “What” we need to achieve. Most likely we have not reached all aspects of our Visions, and there are specific things we need to do to realize them. These are our Goals; often stated as “where the rubber meets the sky.”

Projects

Once Goals are identified, it becomes easier to determine what specific steps are needed to accomplish them. Each Goal may have many projects under it. Projects are the How, the Who, and the When statements. They are also described as “where the rubber meets the road.” Projects end up being specific tasks, which combined together achieve a goal.

Here’s an example of moving from a vision to a goal to a project:

Under the vision, “We envision a distinctive community that prospers while and by protecting its natural resources,” we have a Goal, “to assure clean air and water for Gustavus”. A specific project that will help us achieve this goal would be to establish a Community Watershed Council or to supply residents with water quality testing kits.

Stages in planning have different life spans. Values people have do not change very quickly or often during their life times and this is true of the values identified for Gustavus. The Visions created out of our collective value statements will also not change very often, and may take many years to realize. Goals are intended to be accomplished, so they may be met over a specific time. New goals may arise in the future as earlier ones finish. Goals will change more often than Visions. Specific projects, often grouped under a goal, will change fairly often either because they are completed or deferred. If the values and community visions are identified accurately, the plan we write today may be revised many times and still be effective in helping us achieve what we all want for Gustavus.

The projects identified by the community as high priority come as no surprise. These are projects that the Gustavus Community Association had attempted to implement for the last 15 years.

How the Goals and Projects Were Developed

Once the four Vision statements were finalized, the committee drafted a set of goals for each. The draft goals were presented at a public meeting and many suggestions were received; the committee then finalized the goals, using the meeting attendees’ suggestions and their own sense of the general views of the community.

Draft project ideas were first generated by the committee, then modified in a community meeting, and finalized by the committee. This draft was presented in a community-wide survey for their additions and views on relative importance. Projects from the survey were listed under the goals by the committee. This process of listing resulted in final alterations to the goals in order to properly accommodate all the projects. Project possibilities that were presented after the survey went out and therefore not included in the community survey, were not ranked under goals. They are presented in unanalyzed form in Appendix B of this plan.

Questions 5 and 9 from the business survey (see appendix) were designed to poll the business community on the principle challenges to business and the most important activities the Gustavus community could do to increase economic opportunities. The response to these questions resulted in identification of high freight rates, costs of utilities, and inadequate dock and transportation infrastructure as the business community's top priorities. These correspond closely with the top priorities of the community at large.

The following pages show a ranking of project by their average positive ratings.

Capital and Physical Infrastructure
Projects Ranked by Average of All Ratings

PROJECT	Average of all ratings *	# 5's /total respondents **	# No's/ total respondents ***	# 5's/# No's ****
Replace dock with freight/ferry facility	3.85	.57	.11	5.2
Replace Salmon River boat launch ramp	3.75	.41	0	Very Large
Upgrade Wilson Rink Creek Road	3.01	.19	.05	3.8
Build an all-tide boat harbor/marina	3.01	.31	.18	1.7
GCN- upgrade to broadband internet access	2.95	.21	.05	4.2
Multipurpose community building (preschool, city hall offices, community activities, restrooms)	2.39	.12	.14	0.8
Upgrade other arterial city roads	2.36	.06	.06	1.0
Build conveniently located public restrooms	2.24	.07	.11	0.6
Build a Rink Creek fire substation	2.17	.07	.15	0.5
Develop a community cemetery	1.89	.03	.08	0.4

Key

- * Measures relative intensity of all feelings toward the project. (Measured by multiplying the number of respondents choosing a given positive rating (1-5) times that ranking, then summing all the products and dividing them by total respondents. Opposed responses and undecided responses were both given a "0". (Missing responses were not used in the calculations.)
- ** Measures the proportion of respondents who ranked the project as 5 "very important, needed within 2-3 years".
- *** Measures the proportion of respondents who "oppose" the project.
- **** Balances vehemently positive against vehemently negative opinions. (a rating of greater than 1 means more 5's than no's)

Comments (See bolded items)

- Dock and boat ramp stand out clearly from the rest
- Boat harbor elicits strong positive and negative feelings
- GCN upgrade gets strong positive vs. negative rating

Health, Social, Cultural
Projects Ranked by Average of All Ratings

PROJECT	Average of all ratings *	# 5's /total respondents **	# No's/ total Respondents ***	# 5's/# No's ****
Community clinic - find funding for operating expenses & salaries	4.28	.53	.001	53.0
Basic equipment for clinic operation (microscope, lab equipment, autoclave/ sterilizer)	3.70	.35	.001	35.0
Digital X-ray facility & expansion of clinic for this unit	3.07	.17	.06	2.8
Hospice/eldercare programs	2.99	.12	.03	4.0
Substance abuse education and prevention	2.97	.17	.04	4.3
Mental health counseling	2.90	.17	.05	3.4
Mentoring programs for all ages	2.87	.17	.05	3.4
Suicide prevention	2.80	.15	.06	2.5
Sexually transmitted diseases education	2.73	.15	.06	2.5
Metabolic syndrome (reaching epidemic proportions)	2.62	.12	.06	2.0
Salmon River park remodel/new playground equipment	2.06	.05	.07	0.7
Build bike and foot trails	2.01	.13	.13	0.5
Part-time Fire Department employee to support volunteers	1.61	.06	.09	0.7
Identify and map landmarks/landscapes/trees/historical buildings/habitat	1.84	.02	.11	0.18
Build a rifle/archery range	1.70	.03	.17	0.18
Create a public campground	1.50	.02	.28	0.07

Key

- * Measures relative intensity of all feelings toward the project. (Measured by multiplying the number of respondents choosing a given positive rating (1-5) times that ranking, then summing all the products and dividing them by total respondents. Opposed responses and undecided responses were both given a "0". Missing responses were not used in the calculations.)
- ** Measures the proportion of respondents who ranked the project as 5 "very important, needed within 2-3 years".
- *** Measures the proportion of respondents who "oppose" the project.
- **** Balances vehemently positive against vehemently negative opinions. (a rating of greater than 1 means more 5's than no's)

Comments (See bolded items)

- Clinic needs stand out clearly from the rest
- Hospice and substance abuse programs get strong positive vs. negative ratings

Economic Projects
Projects Ranked by Average of All Ratings

PROJECT	Average of all ratings *	# 5's /total respondents **	# No's/ total respondents ***	# 5's/# No's ****
Work on ways to reduce power & freight rates	4.07	.49	.05	9.8
Encourage small timber sales/ local milling	3.14	.18	.05	3.6
City of Gustavus explore purchasing Electric Company if it comes up for sale	3.05	.23	.05	4.6
Explore ways to keep big, outside businesses from displacing small, local ones	2.98	.29	.11	2.6
Salmon River barge/landing craft facility separate from recreational launch ramp	2.86	.18	.10	1.8
Support expansion of cottage industry type business	2.78	.12	.05	2.4
Work to find funding for Falls Creek hydro project	2.74	.26	.13	2.0
Search for revenue sources to support economic diversification	2.74	.17	.10	1.7
Support community IFQ (halibut quota) program	2.42	.12	.12	1.0
Dry dock and boat repair facility	2.20	.08	.16	0.5
Explore potential for mining (gravel and quarry type)	1.97	.06	.21	0.03
Service center for small cruise ships (water, fuel, sewage, berthing)	1.54	.08	.37	0.02

Key

- * Measures relative intensity of all feelings toward the project. (Measured by multiplying the number of respondents choosing a given positive rating (1-5) times that ranking, then summing all the products and dividing them by total respondents. Opposed responses and undecided responses were both given a "0". Missing responses were not used in the calculations.)
- ** Measures the proportion of respondents who ranked the project as 5 "very important, needed within 2-3 years".
- *** Measures the proportion of respondents who "oppose" the project.
- **** Balances vehemently positive against vehemently negative opinions. (a rating of greater than 1 means more 5's than no's)

Comments (See bolded items)

- Reducing utility rates stands out from rest of projects
- Support of small timber enterprise gets strong positive vs. negative rating

Environmental Projects
Projects Ranked by Average of All Ratings

PROJECTS	Average of all ratings *	# 5's /total respondents **	# No's/ total respondents ***	# 5's/# No's ****
Have a water testing program for safe drinking water	3.29	.26	.05	5.2
Clean up small boat harbor	3.15	.21	.02	10.5
Relocate landfill-include sewage disposal/hazardous waste/scrap metal storage and transfer options	3.15	.28	.11	2.5
Facility for used oil storage/disposal	3.08	.19	.04	4.8
Create a watershed quality council (to assess threats to water quality and freshwater habitat)	2.78	.16	.09	1.8
Public restrooms somewhere near beach	2.60	.15	.10	1.5
ID potential contaminated sites that have not been cleaned up	2.55	.09	.11	0.8
Add trained volunteers for fuel spill prevention	2.53	.06	.06	1.0
Program for prevention of fuel spills from small home tanks	2.44	.06	.08	0.8

Key

- * Measures relative intensity of all feelings toward the project. (Measured by multiplying the number of respondents choosing a given positive rating (1-5) times that ranking, then summing all the products and dividing them by total respondents. Opposed responses and undecided responses were both given a "0". Missing responses were not used in the calculations.)
- ** Measures the proportion of respondents who ranked the project as 5 "very important, needed within 2-3 years".
- *** Measures the proportion of respondents who "oppose" the project.
- **** Balances vehemently positive against vehemently negative opinions. (a rating of greater than 1 means more 5's than no's)

Comments (See bolded items)

- No project stands out strongly from the rest in terms of average positive ratings
- Boat harbor cleanup and facility for waste oil get strong positive vs. negative ratings

Value to Vision to Goals to Projects

All projects from the Community Needs Survey are presented below, under the goals to which they apply. Projects are listed in the order of their rating by the community. Please see the previous section for a summary of project ranking, or refer to Appendix B for complete data.

Value A: The Citizens of Gustavus value our pristine, wild environment and its wildlife.

Vision A: We envision a distinctive community that prospers while, and by, protecting its natural resources.

Goal 1: Assure clean air and water

Projects:

- a. Have a water testing program for safe drinking water
- b. Clean up small boat harbor
- c. Relocate landfill-include sewage disposal/hazardous waste/scrap metal storage and transfer options
- d. Facility for used oil storage/disposal
- e. Create a watershed quality council (to assess threats to water quality and freshwater habitat)
- f. Work to find funding for Falls Creek hydro project
- g. Public restrooms somewhere near the beach
- h. ID potential contaminated sites that have not been cleaned up
- i. Add trained volunteers for fuel spill prevention
- j. Program for prevention of fuel spills from small home tanks
- k. Service center for small cruise ships (water, fuel, sewage, berthing)

Goal 2: Maintain abundant fish and wildlife populations and their habitats, including those important to subsistence

Projects:

- a. Clean up small boat harbor
- b. Facility for used oil storage/disposal
- c. Create a watershed quality council (to assess threats to water quality and freshwater habitat)
- d. Add trained volunteers for fuel spill prevention
- e. Program for prevention of fuel spills from small home tanks

Goal 3: Maintain healthy botanical resources, including timber, mushrooms, berries and edible plants

Projects:

- a. Facility for used oil storage/disposal
- b. Program for prevention of fuel spills from small home tanks

Goal 4: Promote key aesthetic values, such as the presence of wildlife; cleanness and beauty of beaches, roadsides and facilities; views of the night sky; and quiet

Projects:

- a. Clean up small boat harbor
- b. Relocate landfill-include sewage disposal/hazardous waste/scrap metal storage and transfer options
- c. Build an all-tide boat harbor/marina
- d. Create a watershed quality council (to assess threats to water

- quality and freshwater habitat)
- e. Public restrooms somewhere near the beach
- f. Add trained volunteers for fuel spill prevention
- g. Build conveniently located public restrooms
- h. Create a public campground

Goal 5: Reduce Gustavus' negative impacts on the regional and global ecosystem and climate

Projects:

- a. Create a watershed quality counsel (to assess threats to water quality and freshwater habitat)
- b. Work to find funding for Falls Creek hydro project
- c. Add trained volunteers for fuel spill prevention
- d. Build conveniently located public restrooms

Value B: The Citizens of Gustavus value a safe and healthy place in which to live, work, recreate, and utilize our natural resources.

Vision B: We envision a distinctive community with a sustainable economy and infrastructure that assures public health and safety and promotes personal development and initiative.

Goal 1: Promote economic well-being for everyone

Projects:

- a. Work on ways to reduce power and freight rates
- b. Replace dock with freight/ferry facility
- c. Encourage small timber sales/local milling
- d. City of Gustavus explore purchasing Electric Company if it comes up for sale
- e. Explore ways to keep big, outside businesses from displacing small, local ones
- f. GCN- upgrade to broadband internet access
- g. Salmon River barge/landing craft facility separate from recreational one
- h. Support expansion of cottage industry type business
- i. Work to find funding for Falls Creek hydro project
- j. Search for revenues sources to support economic diversification
- k. Support community IFQ (halibut quota) program

Goal 2: Provide well-planned and necessary infrastructure that balances needs of businesses and neighborhoods

Projects:

- a. Replace dock with freight/ferry facility
- b. Replace Salmon River boat launch ramp
- c. Upgrade Wilson/Rink Creek Road
- d. Build an all-tide boat harbor/marina
- e. GCN- upgrade to broadband internet access
- f. Salmon river barge/landing craft facility separate from recreational launch ramp
- g. Work to find funding for Falls Creek hydro project
- h. Multi-purpose community building (pre-school, city hall offices, community activities, restrooms)
- i. Upgrade other arterial roads
- j. Dry dock and boat repair facility
- k. Build a Rink Creek fire station

- l. Explore potential for mining (gravel and quarry type)
- m. Service center for small cruise ships (water, fuel, sewage, berthing)

Goal 3: Provide a level of medical care appropriate for a healthy lifestyle in a remote community

Projects:

- a. Community clinic – find funding for operating expenses and salaries
- b. Basic equipment for clinic operation (microscope, lab equipment, autoclave/sterilizer)
- c. Digital X-ray facility and expansion of clinic for this unit
- d. Hospice/eldercare programs
- e. Substance abuse education and prevention
- f. Mental health counseling
- g. Mentoring programs for all ages
- h. Suicide prevention
- i. Sexually transmitted diseases education
- j. Metabolic syndrome education and prevention
- k. Part-time Fire Department employee to support volunteers

Goal 4: Support quality community educational programs that promote physical and mental health and safety of all citizens

Projects:

- a. Hospice/eldercare programs
- b. Substance abuse education and prevention
- c. Mental health counseling
- d. Mentoring programs
- e. Suicide prevention
- f. Sexually transmitted diseases education
- g. Metabolic syndrome education and prevention

Goal 5: Support quality schooling for youth that develops excellent thinking and social skills

Projects:

- a. GCN - upgrade to broadband internet access

Goal 6: Provide opportunities and activities that prepare youth for life outside of Gustavus while encouraging appreciation of the natural and social environment here

Projects:

- a. Substance abuse education and prevention
- b. Mental Health counseling
- c. Mentoring programs for all ages
- d. Suicide prevention
- e. Sexually transmitted diseases education
- f. Salmon River Park remodel/new playground equipment
- g. Build bike and foot trails

Goal 7: Support the volunteer organizations that provide needed community Services

Projects:

- a. Multi-purpose community building (pre-school, city hall offices, community activities, restrooms)
- b. Build a Rink Creek fire substation
- c. Part-time Fire Department employee to support volunteers

Goal 8: Support infrastructure and training necessary to provide an appropriate level of safety for citizens and protection of facilities

Projects:

- a. Relocate landfill-including sewage disposal/hazardous waste/scrap metal storage and transfer options
- b. Add trained volunteers for fuel spill prevention
- c. Build a Rink Creek fire substation

Goal 9: Promote safe hunting practices and hunt regulations within the city of Gustavus

Projects:

- a. Build a rifle/archery range

Goal 10: Maintain subsistence as an important component of our economy and Lifestyle

Projects:

- a. Replace dock with freight/ferry facility
- b. Replace Salmon River boat launch ramp
- c. Build an all-tide boat harbor/marina

Value C: The Citizens of Gustavus value our freedom, independence, self-reliance, privacy and individuality.

Vision C: We envision a distinctive community where all members take social responsibility and actively participate in decisions affecting growth, development, regulation and enforcement.

Goal 1: Seek diversity in the membership of City committees

Goal 2: Provide for a public planning process for all the city departments that provide public service

Goal 3: Develop procedures, in consultation with the City Council, to provide full and timely communication between the Council, its committees, the school and Gustavus

Goal 4: Encourage individual responsibility and consideration for neighbors so that City action and law enforcement are not necessary

Goal 5: Promote communication and cooperation between Gustavus and other communities in the region

Value D: The Citizens of Gustavus value cooperation, trust, respect and caring for neighbors; tolerance; spirit of volunteerism; talents; creativity and hard work.

Vision D: We envision a distinctive community in which people can retain a closeness with, and caring for, each other individually and collectively, and work together to accomplish community goals while preserving community traditions.

Goal 1: Foster appreciation for the history, traditions and heritage of Gustavus as it exists within the greater Icy Strait area

Projects:

- a. Develop a community cemetery
- b. Identify and map landmarks/landscapes/trees historical Buildings / habitat

Goal 2: Promote and encourage volunteerism to sustain all aspects of community services, events, education, the arts

Goal 3: Support and honor traditional community celebrations and events, and develop opportunities for interaction with neighboring communities

Projects:

- a. Multi-purpose community building (pre-school, city hall offices, community activities, restrooms)
- b. Salmon River Park remodel/new playground equipment
- c. Identify and map landmarks/landscapes/trees/historical buildings / habitat

Goal 4: Support social, educational and recreational events and activities for the entire community

Projects:

- a. Public restrooms somewhere near the beach
- b. Multi-purpose community building (preschool, city hall offices, community activities, restrooms)
- c. Salmon River Park remodel/new playground equipment
- d. Build bike and foot trails
- e. Create a public campground

V. Procedures for Changing This Plan

PROCEDURES FOR CHANGING THIS PLAN

Draft Procedures

This Strategic Plan is not an overall comprehensive plan for the City of Gustavus. Even within its scope, the plan offers an analysis of project ideas put before the community in February, 2005, leaving other ideas unanalyzed. Thus by its very nature, this plan will be incomplete and somewhat out of date almost as soon as it is printed. For this reason, there needs to be clear protocols for dealing with future iterations of, or additions to, the present plan. The following is the Committee's suggestion to the City Council.

The City Planning Committee will accumulate a list of potential plan alterations submitted by the public, the various City committees and the Council, and from time to time advise the City Council on the advisability of action to open the present plan to reconsideration. The City Council will review this advice and direct the Committee appropriately. If the decision is to open the plan, the Council will direct the Committee to do so under one of three scenarios, depending on the magnitude of proposed changes.

- 1. Amendment:** For minor proposed changes that, in aggregate, do not significantly alter the plan's intent, scope or priorities.

Proposed amendments will be reviewed by the Committee. The Committee's draft review will be presented at a general meeting and on the City website for public comment. Then the Committee will make a presentation to the Council for their consideration and action.

- 2. Revision:** For major proposed changes that, in aggregate: a) alter, restrict or broaden the plan's goals; b) significantly shift plan priorities; &/or c) require consideration of major projects not evaluated within the scope of the present plan.

Proposed revisions will be presented at a general meeting. Resulting advice will be reviewed by the committee and then presented to the public in the form of a written community survey. Results of the survey will be evaluated by the Committee and presented to the Council for their consideration and action.

- 3. Comprehensive Planning:** For changes so broad (for instance, land use ordinances or zoning) that an entirely new planning process is called for.

If the Council decides that the Strategic Plan format is insufficient to encompass additional major planning needs, it will direct the Committee to initiate a full planning process involving public input at numerous stages.

Other Projects Not Considered In This Plan

A number of potential projects have been proposed outside the committee process that were not included in the community survey, and thus have not been put before the citizenry in any formal fashion. They are listed here without prioritization or elaboration for possible consideration in any amending or revision of this plan.

Other Project Proposed by City Committees

Fire Department

- Bathroom for the Fire Hall
- Water cistern system as reservoirs for recharging fire trucks
- Large diameter hose for linking the cistern system to fire trucks at fire sites
- Employee training

Library

- Automated circulation and online catalog system
- Firm source of funding for summer reading program
- Museum/archive adjunct to library

Disposal and Recycling Center

- Toilet for DRC
- Employee training
- Improvements to DRC water system
- Increased and upgraded storage capacity

Written Project Suggestions from the Community Survey

Economic

- Establish economic development committee to promote business
- Explore non-City ownership model for electric utility
- Explore alternative energy generating possibilities
- Increase vocational education for locals
- Pressure the park to privatize functions such as maintenance
- Work with ACS to eliminate long-distance toll to Juneau
- Community-wide cell phone service

Capital Infrastructure

- Build a breakwater for harbor, with narrow exit for electricity generation
- Build a bike lane separate from main road
- Fence beach to keep cars off

Health, Cultural, Social

- Trails up the ridge; cabin on top
- Group health care
- Mandatory urinalysis for all City employees
- Emergency evacuation aircraft approved by Medicaid and state insurance
- Supplemental funding for school
- Make gym available for community multi-use and teen center

- Community Gym classes
- Provide swimming pool, tennis court and other recreational facilities for youth
- Pass ordinance to prohibit motor homes from disembarking ferries in Gustavus
- Require Off Road Vehicles to have mufflers and prohibitions on drivers under 16 years old

Environmental

- Control of pollution due to refuse burning
- Pass ordinance to stop trash burying and vehicle/boat abandonment
- Develop a system for pumping and disposing of septic tank effluent
- Work with NPS to use their sewage treatment for our septage
- Provide for fish & wildlife monitoring/education/awareness-raising
- Create habitat monitoring council
- Provide environmental education for summer people
- Establish a City planner position
- Remove abandoned vehicles
- Provide garbage cans at the beach
- Provide clean water at a central point for visitor use

Other Comments Received by Committee Members

- Education on sustaining fisheries (i.e. exploring reduction of excessive frozen fish (more than one fish box/person) taken out of Gustavus by individuals.

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Calkin, Abigail, Gustavus School Principal, 1/05

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Cozby, Kathy, former Gustavus Pre-School overseer, 1/05
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Dejka, Carol, Vista Volunteer, 12/04
Farley, Gene, fisherman, business owner, 11/22/04
Gibson, Tim, business owner/operator, 11/28/04 and 4/05
Hawes, David, January 2005, dock projects
Kearns, Jim, Gustavus School Teacher, 1/05
Kruger, GVFD Chief, 1/05
Leary, Kathy, Gustavus Library Administrator, 11/04
Little, Steve, Lumber Mill owner/operator, 11/28/04
Marchbanks, Justin, Sports charter fishing, 11/02/04
Ney, Kim, Community Chest Board Chair, 11/04
Patz, Greg, ADOT/PF, 1/11/05
Pedersen, Doc, Personal interview on length of state DOT roads maintained, 12/14/04
email messages from State Office of DOT
Pedersen, Sylvia, long-time Gustavus resident and Parker Family descendant, 1/05
Sadler, Ben, City Clerk, 12/04
Seraphim, Maya, phone interview on boating regulations at GBNP&p, 4/14/05
Soiseth, Chad, Fish Biologist at GBNPS re Water Quality Council 11/16/04
Stansbury, Coleen, Physicians Assistant, 11/04
Tedtsen, Bruce, business owner/operator, former GVFD Chief, GVA member, 11/23/04, and 12/04
Thompson, Arch, Personal interview on water transportation in GBNP&P, 12/14/04
Turner, Pedr, Fire department, fisheries, 10/24/04 and 11/22/04
Webb, Shelli, Alaska Communications System employee, 1/05
Zobrist, Dan, Chatham REAA Board members, 11/01/04

Government Materials:

Gustavus Community Association file materials: meeting minutes including committee reports and funding requests.
City of Gustavus documents: City Council meeting minutes, ordinances and resolutions
State Election Board: published notice of election results establishing City

Database Online www.commerce.state.ak.us/dca/commdb/CF_BLOCK.cfm

Fishing Communities of the North Pacific Volume I: Alaska, a NOAA Fisheries project
from Christina.Package@noaa.gov

1995 Judgement Quieting Title: Charles W. DeBoer, Plaintiff vs. United State of America and State of Alaska
from Gustavus Dock Uplands report documents

GCA meeting minutes, dock and road paving files, www.nps.gov/glba

City of Gustavus STIP application on city website.